

**Confidential Report
for
Indian Administrative Service Officers**

Junior Time-Scale

Senior Time-Scale

Selection Grade

Name of Officer _____

Report for the year/period ending _____

**Confidential Report for Indian Administrative Service Officers
(Junior Time-Scale, Senior Time-Scale and Selection Grade)**

Report for the year/Period ending _____

PART-I

PERSONAL DATA

(To be filled by the Administrative Section concerned of the Ministry/Department/Office)

1. Name of Officer

2. Cadre and Year of allotment

3. Date of Birth

4. Date of continuous appointment to present grade Date Grade

5. Present post and date of appointment thereto. Date Post

6. Period of absence from duty (on leave, training, etc. during the year. If he has undergone training, please specify)

7. Date of submission of property Statement

3.(a) Please state briefly the shortfalls with reference to the targets/objectives referred to in column2. Please specify constraints, if any in achieving the targets.

(b) Please also indicate items in which there have been significantly higher achievements and your contribution thereto.

B. ATTRIBUTES

1. Attitude to work-
Please comment on the extent to which the officer is dedicated and motivated and on his/her willingness and initiative to learn and systematize his/her work.

2. Decision making ability-
Please comment on the quality of decision-making and on ability to weigh pros and cons of alternatives.

3. Initiative-
Please comment on the capacity and resourcefulness of the officer in handling unforeseen situations on his/her own and willingness to take additional responsibility and new areas of work.

4. Ability to inspire and motivate-
Please comment on the capacity of the officer to motivate to obtain willing support by own conduct and capacity to inspire confidence.

5. Communication skill (written and oral)-
Please comment on the ability of the officer to communicate and on his/her ability to present arguments.

6. Inter-personal relations and team work-
Please comment on the quality of relationship with superiors, colleagues and subordinates, and on the ability to appreciate other's point of view and take advice in the proper spirit. Please also comment on his/her capacity to work as a member of a team and to promote team spirit and optimize the output of the team.

7. Relations with the public-
Please comment on the officer's accessibility to the public and responsiveness to their needs.

8. Attitude towards Scheduled Castes/Scheduled Tribes/Weaker Sections of Society-
Please comment on his/her understanding of the problems of Scheduled Castes and Scheduled Tribes/Weaker Sections and willingness to deal with them.

C. ADDITIONAL ATTRIBUTES

(for officers of 12 years of service and above only)

1. Planning ability-

Please comment whether the officer anticipates problems, work needs, and plans accordingly and is able to provide for contingencies.

2. Supervisory ability-

Please comment on the officer's ability relating to-

(i) proper assignment of tasks;

(ii) identification of proper personnel for performing the tasks;

(iii) guidance in the performance of tasks; and

(iv) review of performance.

3. Co-ordination ability-

Please comment on the extent to which the officer is able to achieve co-ordination in formulation and implementation of tasks and programmes by different functionaries involved.

4. Aptitude and Potential-

Please indicate three fields of work from amongst the following for possible specialization and career development of the officer. Please mark 1,2,3 in three appropriate boxes.

- | | | |
|----|--|--|
| 1. | Personnel Administration | |
| 2. | Law and Order and Internal Security | |
| 3. | Financial Administration | |
| 4. | Agricultural and Rural Development | |
| 5. | Social Services and Educational Administration | |
| 6. | Planning | |
| 7. | Economic and Commercial Administration | |
| 8. | Industrial Administration | |
| 9. | Any other field (Please specify) | |

5. Training-

Please give recommendations for training with a view to further improving effectiveness and capabilities of the officer. (While specifying the areas of training, it is not necessary to confine to the fields referred to in Column 4)

PART-V

REMARKS OF THE REVIEWING AUTHORITY

1. Length of service under the Reviewing Authority.

2. Is the Reviewing Authority satisfied that the Reporting Authority has made his/her report with due care and attention and after taking into account all the relevant materials?

3. Do you agree with assessment of the officer given by the reporting authority?
(In case of disagreement, please specify the reasons. Is there anything you wish to modify or add?)

4. General remarks with specific comments about the general remarks given by the reporting authority and remarks about meritorious work of the officer including the grading.

5. Has the officer any special characteristics and/or any abilities which would justify his/her selection for special assignment or/out of turn promotion? If so, specify.

Signature of the Reviewing Authority

Place:

Name in block letters

Designation

Date:

(During the period of Report)

PART-VI

REMARKS OF THE ACCEPTING AUTHORITY
(i.e. next superior authority)

Place:

Date:

Signature of the Accepting Authority

Name in block letters

Designation

(During the period of Report)

INSTRUCTIONS

1. The Confidential Report is an Important document. It provides the basic and vital inputs for assessing the performance of an officer and for his/her further advancement in his/her career. The officer reported upon, the Reporting Authority, the Reviewing Authority and the Accepting Authority should, therefore, undertake the duty of filling out the form with a high sense of responsibility.
2. Performance appraisal through Confidential Reports should be used as tool for human resource development. Reporting officers should realize that the objective is to develop an officer so that he/she realizes his / her true potential. It is not meant to be a fault-finding process, but a developmental one. The Reporting Officer and the Reviewing Officer should not shy away from reporting shortcomings in performance, attitudes or overall personality of the officer reported upon.
3. The columns should be filled with due care and attention and after devoting adequate time. Any attempt to fill the report in a casual or superficial manner will be easily discernible to the higher authorities.
4. If the Reviewing Authority is satisfied that the Reporting Authority had made the report without due care and attention, he shall record a remark to that effect in Part V, Column 2. The Government shall enter the remarks in the Confidential Roll of the Reporting Authority.
5. Every answer shall be given in a narrative form. The space provided indicates the desired length of the answer. Words and phrases should be chosen carefully and should accurately reflect the intention of the authority recording the answer. Please use unambiguous and simple language. Please do not use omnibus expressions like 'outstanding', 'very good', 'Good', 'Average', 'below average' while giving your comments against any of the attributes.
6. The Reporting Officer shall, in the beginning of the year set quantitative/physical/financial targets in consultation with each of the officers with respect to whom he is required to report upon. Performance appraisal should be a joint exercise between the officer reported upon and the Reporting Officer. The targets/goals shall be set at the commencement of the reporting year i.e. April, in the case of All India Service Officers. In the case of an officer taking up a new assignment in the course of the reporting year, such targets/goals shall be set at the time of assumption of the new assignment.
7. The targets should be clearly known and understood by both the officers concerned. While fixing the targets, priority should be assigned item wise, taking into consideration the nature and the area of work and any special features that may be specific to the nature or the area of the work of the officer to be reported upon.
8. Although performance appraisal is a year-end exercise, in order that it may be a tool for human resource development, the Reporting Officer and the officer reported upon should meet during the course of the year at regular intervals to review the performance and to take necessary corrective steps.

9. It should be the endeavour of each appraiser to present the truest possible picture of the appraisee in regard to his/her performance, conduct, behaviour and potential.
10. Assessment should be confined to the appraisee's performance during the period of report only.
11. Some posts of the same rank may be more exacting than others. The degree of stress and strain in any post may also vary from time to time. These facts should be borne in mind during appraisal and should be commented upon appropriately.
12. Aspects on which an appraisee is to be evaluated on different attributes are delineated below each column. The appraiser should deal with these and other aspects relevant to the attributes.

NOTE:

The following procedure should be followed in filling up the column relating to integrity.

- (i) If the Officers integrity is beyond doubt, it may be so stated.
- (ii) If there is any doubt or suspicion, the column should be left blank and action taken as under:
 - a. A separate secret note should be recorded and followed up. A copy of the note should also be sent together with the Confidential Report to the next superior Officer, who will ensure that the follow up action is taken expeditiously. Where it is not possible either to certify the integrity or to record the secret note, the Reporting Officer should state either that he had not watched the officer's work for sufficient time to form a definite judgement or that he has heard nothing against the officer, as the case may be.
 - b. If, as a result of the follow up action, the doubts or suspicions are cleared, the officers integrity should be certified and an entry made accordingly in the Confidential Report.
 - c. If the doubts or suspicions are confirmed, this fact should also be recorded and duly communicated to the officer concerned.
 - d. If as a result of the follow up action, the doubts or suspicions are neither cleared nor confirmed, the officer's conduct should be watched for a further period and thereafter action taken as indicated at (b) and (c) above